# The Creation of an Environment for Consensus Building through "Emotionally Moving Business at Rice Terraces" in Kamikatsu, Tokushima

<7Approach>







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1

# An Outline of the Fields

### Fields (Four Rice Terrace Areas) Cultural Heritage

Kashihara (29people • 62%)



Yaeji (46people - 80%)



Ichiu (36people - 72%)



Tanono (252 people • 53%)



Basic design
(Toshiaki SAWADA)

#### Kamikatsu

O834 households • 1699 people
OAging rate 51.4%

(Jan.1 2016 by Kamikatsu Town Office)

Town, Tokushima

Location

Happa(Leaves)
Business

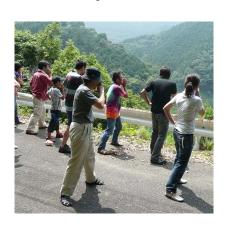
**Zero Waste Activity** 

**Ya-ho Experience** 









Forest area 85%, Composition of forests (Artificial forests 83%, Natural forests



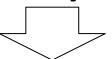
# 2

# **Emotionally Moving Business** at Rice Terraces

## 1 To Create Activities

(Emotionally Moving Business at Rice Terraces)

- To make use of the gift of rice terraces and Satoyama landscape
- To create strong impression and business
- To protect rice terraces and Satoyama landscape permanently



Development of conservation oriented business at rice terraces and Satoyama

ands (started on May 25, in 2014 25Units join)

### **Emotionally Moving Business at Rice Terraces**

**Open farming** 



Light-up



Cooperation with community and the young



Wedding



**Nordic walking** 



**Ownership system** 



#### **Viewpoints of Resources:**

People, Activities, Regional challenges, Land, Community Areas, Nature Creatures, Tradition Culture, Others

# 3

# The Creation of an Environment for Consensus Building

# 2 Setting up Organizations

Organizations leading to Emotionally Moving Business at Rice Terraces 2001-2015 A(2), B(6), C(3) Total 11 groups were organized

A Coordinate Produce Research
Organizations (2)
[1] Think tank
[6] University satellite Office



# B Independent Activity Organizations (6)

[2]Nature experience[3]Effective use of rice terraces[4]Exchange between urban area and rural area [5]Growing Forest[9]Promote ESD [10]Nordic Walking



#### **C** Network Units

(3)

[7]Community NT

[8]Rice Terrace Business NT

[11] Information Sharing NT

OConnecting Activities
OConnecting People
OConnecting People and
Activities



- -established: [1][2][4][5][9]
- •suggested the establishment:[7][8][11]
- •assisted the establishment:[3][6]
- •leader:[1][4][5]





- Schumacher's point small is beautiful Various kinds or scale of organizations or structures, are needed for each purpose.
- Kinji Imanishi's (Ecologist) activity He created organizations in order to achieve the purpose strategically.

Idea: Organizations exist and change to achieve the purpose (SAWADA)

#### [Information] The Process of Activities

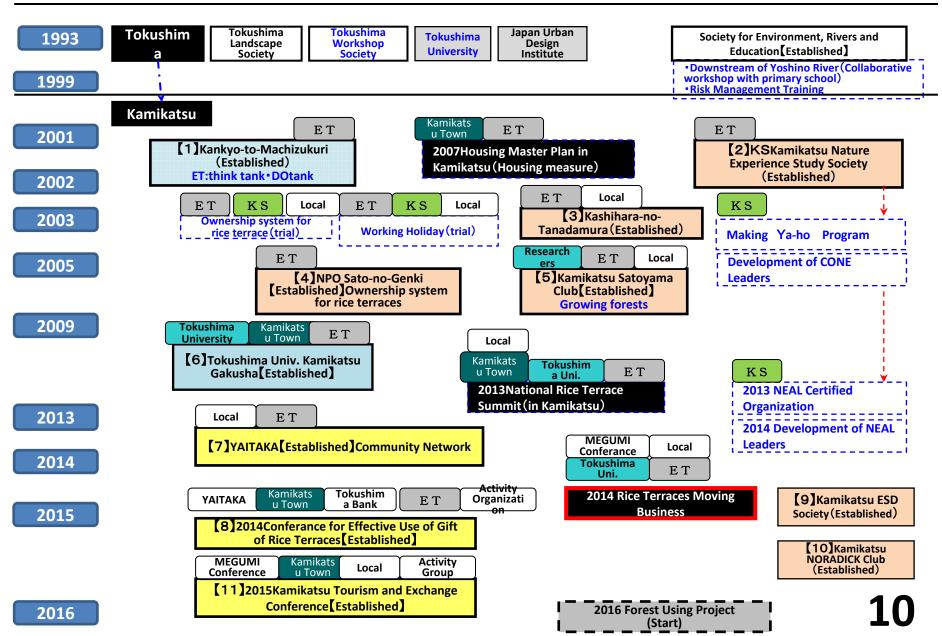
Coordinate Produce Research Organizations (2)

Independent Activity
Organizations (6)

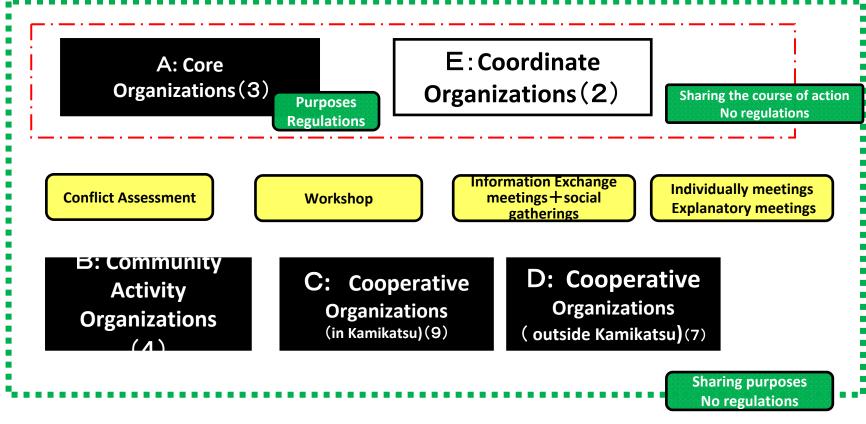
Network
Organizations (3)

[1][6]

[2][3][4][5] [9][10] [7][8][11]

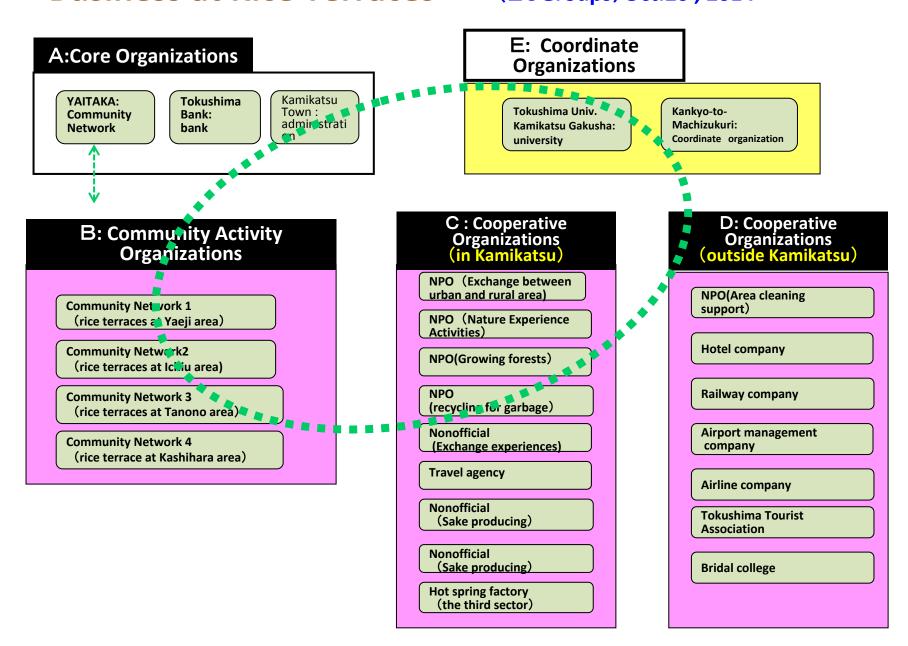


# Loose Network



Α	Purposes • Regulations
A+E	Sharing the course of action • No regulations
A+B+C+D+E	Sharing purposes No regulations (Loose Network)

# [Information] Organizations of Emotionally Moving Business at Rice Terraces (25Groups)Oct.20, 2014



### **4** To Meet Face to Face

E Coordinate Organizations (2)

Planning • Carrying out

#### **Conflict Assessment**

- A Core Organizations (3)
- **B** Community Activity Organizations (4)
- C Cooperative Organizations (in Kamikatsu) (9)
- D Cooperative Organizations(outside Kamikatsu) (7)

Information exchange meetings
+ Social gatherings



#### Workshops



Individual meetings Explanatory meetings



# 5"Stay with This Finger" Style

# Community Activities in Kamikatsu

I: Unanimous Consensus Style

- Each community acts separately
- All participants share information
- All participants agree and act
- Specialists don't participate
- It takes time to agree and act
- It is difficult to realize attractive but minority ideas

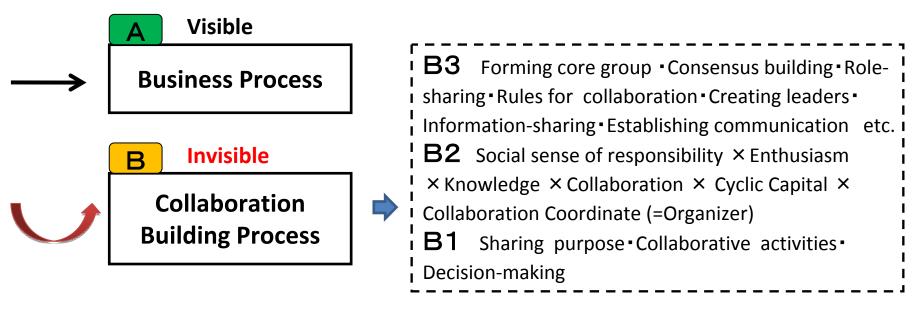
**Emotionally Moving Business at Rice Terraces** 

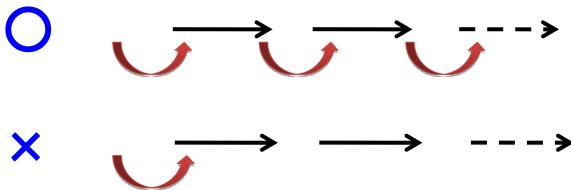
II: "Stay with This Finger" Style

- Each community acts in cooperation
- Core members share information
- People who agree have action
- Specialists participate
- Quick consensus
- It is easy to realize attractive
   but minority ideas

I "Stay with This Finger" Style: People can share and broaden their activities

### 6 Focus on Invisible Process





#### [Information] Overall Structure of Collaboration

(summary of Ms. Sakamoto, Mr. Sawada and Mt. Yamanaka's view 2111 A **Business Objects of Collaborative Business (Project)** process Collaboration Easy to (Individual) see **1** Forming core group **2** Consensus building **Objects** within core group 3 Role-sharing 4 Rules for В collaboration 5 Creating leaders 6 Informationsharing • PR(Visible Activity) TEstablishing of **Difficult** communication 8 Collaboration in each group 9 to see Collaboration **Others** B 2 **Important** ①Social sense of responsibilityx②Enthusiasmx③ Building **Factors** Collabor Knowledgex4Collaborationx5Cyclic Capital × 6< Factors to ation **Collaboration coordinate (=Organizer) Promote** (Whole **Process** Cooperation> B 1 What is Groups and people of different attribute Sharing objects 2Activity in collaboration 3 **Collaboration?** < Factors to build **Decision-making** Cooperation>

OThere are two processes

"Business Process" and "Collaboration Process"

OPursuing only business makes collaboration or organization break down

#### E • F • Schumacher's point small is beautiful

It is easier to deal with things than persons, because things don't have hearts. Communication is the most important when we treat with persons.

## 7 The Participation of Specialists

1

Coordinate • Produce • Research

2

Network • Cooperation

3

Roles of collaboration coordinators \*\*

#### <7Approach>

- 1 To create activities
- 2 Setting up organizations
- 3 Loose network
- 4 To meet face to face
- 5 "Stay with This Finger"
  Style
- 6 Focus on Invisible Process
- 7 The Participation of Specialists

Setting up network (new one)

Cooperation with other network

To connect resources, people and places

#### **Visible Role**

- Increase business
- •Holding meetings, symposia, explanatory meetings etc.

#### **Problems**

- Not continuous
- Be tied down by business

#### **Invisible Role**

- Provisions of abilities
- •Feeling of sympathy (conversation • collaborative work etc.)
- Transmission of the value
- Push participants to do selfdecision

#### **Problems**

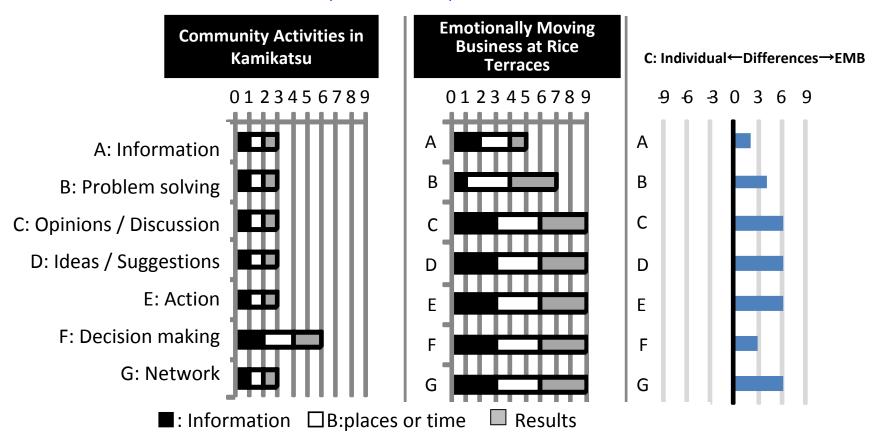
- Difficult to be recognized
- Personal contact is needed

continuously

Mariko SAKAMOTO, Hideo YAMANAKA, Toshiaki SAWADA: A STUDY ON ROLLS AND PROBLEMS OF PROFESSIONAL COODINATOR FOR COMMUNITY COLLABORATION IN A RURAL VILLAGE USING THE METHOD OF PROFILES OF PRACTITIONERS, 2016

### Information Effectiveness (Survey results: Ichiu area)

## Achievement Points in the Activities to Revive \*\* Settlements (Extraction)



 <sup>★</sup> Shinya ABE Mariko SAKAMOTO Toshiaki SAWADA Takumi ISONO Junko SANADA Hideo YAMANAKA: A
 Study of Effectiveness of Joint Activities To Revive Settlements through Moving Business by the Gift from Rice
 Terraces at Kamikatsu Town, Papers of Research Meeting on Civil Engineering Planning vol.52 2015



# Toshiaki SAWADA



Items	Details
Special Fields	Proposition of policies, Consensus building, Landscape Regional Planning, Nature experience activities
Qualifications	Doctor of Engineering Professional Engineer (Urban & Regional Planning) Tokushima Landscape Adviser NEAL(Nature Experience Activity Leader)Chief Instructor Ya-ho Qualification Test Grade 1
Awards	<ul> <li>Planning and operating the workshop of the Komatsushima Harbor:</li> <li>"Waterfront Vitalization and Environment Research Center</li> <li>(WAVE),National Personal Award July, 2002</li> <li>Tokushima City Town Planning Design Award: Public sector First Prize</li> <li>Designer (The Shinmachi River Light landscape promenade design) January, 2002</li> </ul>
Patents	<ul> <li>Grand anchor device (Registration Number 2759258)</li> <li>Grand anchor device (Registration Number 2759262)</li> </ul>
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